Legislative Oversight Committee

121st General Assembly Transparency Report to Citizens



South Carolina House of Representatives

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It is the proper duty of a representative body to look diligently into every affair of government and to talk much about what it sees. It is meant to be the eyes and the voice, and to embody the wisdom and will of its constituents.

-Woodrow Wilson (Congressional Government, 1885)

121st General Assembly House Legislative Oversight Committee

COMMITTEE STRUCTURE

- -20 Representatives that also served on another legislative committee, with the exception of the Committee on Ways and Means
 - -5 Subcommittees

PUBLIC PARTICIPATION

- -1000+ responses to each of 3 public surveys
- -1 public input meeting for each agency under study
- -Public input link on Committee webpage

ACTIVITIES

- -15 full Committee meetings
- -72 subcommittee meetings
- -6 ad hoc committee meetings
- -4 subcommittee agency site visits and additional individual member site visits

MISSION

Determine if agency laws and programs are being implemented and carried out in accordance with the intent of the General Assembly and whether they should be continued, curtailed or eliminated. Inform the public about state agencies.

OUTCOMES

- -Increased transparency of agencies' activities and outcomes through the Committee's webpage
- -Increased accountability through legislator questioning of inconsistent information from agencies
- -Acted to help ensure the continued health, safety and welfare of juveniles and employees at the Department of Juvenile Justice
- -Identified needs for modernization in statute through studies of Comptroller General's Office, Commission for the Blind, Department of Social Services, and School for the Deaf and the Blind
- -Secured implementation schedules for Legislative Audit Council recommendations arising from studies of the Department of Transportation and State Transportation Infrastructure Bank
- -Identified areas for improvement at agencies, including governance and employee retention
- -Prompted internal changes at the Department of Agriculture and the State Transportation Infrastructure Bank
- -Received feedback from agency employees that due to fear of retaliation, it would require an outside entity who could guarantee comments would remain anonymous to obtain honest feedback

The Committee sought to make its hearings and information it obtained from agencies available to members of the public. Whenever technologically feasible meetings were broadcast to the public by ETV, and votes taken related to the Committee's studies or investigations were decided by a roll call vote, with the results of the vote being recorded in minutes posted online. In addition, the Committee posted study materials, categorized by topic, on the Committee's webpage. The Committee webpage is located at http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee.php. It contains links to information on the Committee's oversight of each of the agencies on the seven-year cycle, opportunities for public participation, and information about the Committee.

Table of Contents

OUTCOMES	4
STUDIES	5
ACTIVITIES	5
PUBLIC PARTICIPATION	6
RECOMMENDATIONS	7
AVAILABLE INFORMATION	7
APPENDIX A. LEGISLATIVE OVERSIGHT OVERVIEW	8
AUTHORITY	8
Structure	8
Annual Oversight	9
AGENCY STUDIES	9
PROGRAM EVALUATION REPORT	9
REQUEST FOR INFORMATION	10
MEETINGS	10
SUBCOMMITTEE STUDY REPORT	11
FULL COMMITTEE STUDY REPORT	11
A1. 121 st General Assembly Legislative Oversight Subcommittees	12
A2. RESTRUCTURING RECOMMENDATIONS	13
A3. Program Evaluation Report	13
A4. Request for Information	
APPENDIX B. TIMELINE OF COMMITTEE ACTIVITIES	16
APPENDIX C. RECOMMENDATIONS FROM STUDIES APPROVED BY THE	FULL COMMITTEE
	2.1

Outcomes

The House Legislative Oversight Committee (Committee) accomplished the following during the 121st General Assembly:

- Increased transparency of agencies' activities and outcomes through a process which makes information available online for the public and General Assembly to access at any time¹
- Increased accountability to the citizens of South Carolina through legislator questioning of any inconsistent information from agencies²
- Acted to help ensure the continued health, safety and welfare of juveniles and employees at the Department of Juvenile Justice (notably 50% of executive management at the Department of Juvenile Justice has changed since the Committee's study began)³
- Identified needs for modernization in statute through studies of the Comptroller General's Office, ⁴ Commission for the Blind, ⁵ Department of Social Services, ⁶ and School for the Deaf and the Blind, ⁷
- Secured implementation schedules for Legislative Audit Council recommendations
 arising from studies of the Department of Transportation⁸ and State Transportation
 Infrastructure Bank⁹
- Prompted internal changes at agencies through its process
 - **Department of Agriculture** noted information from the public survey has helped inform management with regards to its decision for changes to laboratory employee hours
 - State Transportation Infrastructure Bank noted meetings with the subcommittee studying the agency helped inform its decision for changes to operating guidelines
 - Fall 2016 Feedback from agencies under study one agency noted the Committee's process was an opportunity for the agency to seek alignment of multiple plans into a single, comprehensive, long range plan to guide continuous improvement efforts
- Identified areas for improvement at agencies
 - Leadership The Commission for the Blind has been operating for more than a year with only four of its required seven commissioners 10
 - *Employee Retention* During the four year period between January 2012 and December 2015, the Department of Public Safety spent between \$8.9 million and \$21.1 million on new troopers but, due to turnover, only increased the total trooper strength in the state by two troopers¹¹
 - Feedback Employees, from multiple agencies under study, stated they would likely not provide honest feedback to agency personnel out of fear of retaliation and that it would require an outside entity who could guarantee comments would remain anonymous to obtain honest feedback from employees¹²

Studies

The Committee completed six studies and investigations of agencies during the 121st General Assembly. You may access the full committee study by clicking on the agency or visiting the Committee's webpage.

- Commission for the Blind;
- Department of Transportation;
- Department of Social Services;
- Office of the Comptroller General;
- South Carolina School for the Deaf and the Blind; and
- South Carolina First Steps to School Readiness.

Additionally, the Committee completed a <u>study of state agencies' relationship with, funding of, and other activities relating to Planned Parenthood facilities and other abortion providers in South Carolina.</u>

At the conclusion of the 121st General Assembly, the Committee was in the process of studying and investigating the following agencies:

- Department of Agriculture;
- Department of Archives and History;
- Department of Health and Environmental Control;
- Department of Juvenile Justice;
- Law Enforcement Training Council and Criminal Justice Academy
- Department of Public Safety;
- Retirement System Investment Commission
- South Carolina Infrastructure Bank: and
- Office of the Treasurer.

Studies and investigations of these agencies will continue in the 122nd General Assembly. A general overview of the Committee's investigation process is included in Appendix A.

Activities

During the 121st General Assembly, Committee members:

- Identified 65 agencies it will study during the statutory seven-year review cycle
- Identified 152 it may study during the statutory seven-year review cycle;
- Published a seven-year review cycle in the House Journal the first day of each session;

- Participated in 72 subcommittee meetings, 15 full committee meetings, and 6 ad hoc meetings during 23 of the 24 months;
- Held three subcommittee meetings in conjunction with a Senate subcommittee, which was investigating similar issues, so the two chambers could perform oversight collaboratively;
- Completed six agency studies and investigations and one other study;
- Obtained over 1,000 responses to each of the three public surveys open for a month apiece;
- Provided one webinar and one brochure explaining the oversight process;
- Ensured one public input meeting for every agency under detailed investigation;
- Approved 64 recommendations which may impact over 100 statutes and regulations;
- Streamed meetings and posted archived videos online;
- Posted minutes online for full Committee and subcommittee meetings;
- Posted online study materials, including, but not limited to, correspondence with the agency, links to past meetings with the agency, and reports and materials received from the agency, categorized by topic, in one central location online for the public to view; and
- Compiled and posted online the following information about agencies in one Excel document for ease of reference in comparing: (1) missions and visions; (2) goals; and (3) customer segments.

A timeline of the Committee's activities can be found in Appendix B.



Public participation was a cornerstone of the Committee's process during the 121st General Assembly. There were a variety of opportunities for the public to contribute to the Committee's oversight of agencies, including:

- Participating in surveys online that were open for thirty days each time the Committee selected the next group of agencies to study;
- Submitting information to the Committee about an agency via traditional means of communicating with legislators e.g., email, telephone, or in-person visits with legislators or Committee staff;
- Submitting information about any agency via the public input link on the Committee's website; and
- **Providing testimony** during public input meetings.

Recommendations

Each Representative's use of the information obtained during the oversight process furthers the fulfillment of Article XII, Section One of the South Carolina Constitution's requirement that the General Assembly "establish appropriate state agencies to function in the areas of health, welfare, and safety of the lives and property of the people of South Carolina, and to determine the activities, powers, and duties of those agencies." In response to the Committee's findings and conclusions, members of the General Assembly may legislatively implement recommendations made by the Committee.

Some ways that Committee recommendations may be implemented include:

- Introducing law that does one of the following:
 - o requires agency products and services better reflect legislative intent and the agency's mission:
 - o requires an agency report on specific issues to the General Assembly or another governing body on a periodic basis;
 - o inserts sunset review clauses in legislation;
 - o creates new programs or reauthorizes established programs;
- Adjusting authorizations for the agency in the General Appropriations Act.

Information on recommendations made during the 121st General Assembly are included in Appendix C.

Available Information

The Committee's mission statement recognized its work helps inform the public about state agencies. To accomplish this important component of its mission, the Committee rules required meetings, whenever technologically feasible, to be broadcast to the public by the South Carolina Educational Television. ¹⁴ Also, the Committee's rules require votes taken related to the Committee's studies or investigations be decided by a roll call vote, with the results of the vote being recorded in minutes posted online. ¹⁵ In addition, the Committee posted study materials, information on the Committee's oversight of each of the agencies on the seven-year cycle, and opportunities for public participation, on its webpage, located at http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee.php.

¹In the alternative, to access the Committee's webpage, use one of these options:

^{1.} Type "SC Agency Oversight," in a Google search;

^{2.} Visit the South Carolina General Assembly's website (http://www.scstatehouse.gov), click on "Citizens' Interest" at the top, then "Agency Oversight by House Legislative Oversight Committee."

Appendix A. Legislative Oversight Overview

Legislative oversight is a means of evaluating state agencies; the work of the Committee is one form of legislative oversight. The purpose of the Committee's work is to determine if agency laws and programs are implemented and carried out in accordance with the intent of the General Assembly and whether they should be continued, curtailed, or eliminated. The work of the Committee improves upon the ability of Representatives to make informed decisions about state government and agencies' responsiveness to the needs of the state's citizens. It is a resource for public access to information about the performance of state agencies and their programs.

Authority

The South Carolina General Assembly, comprised of the Senate and the House of Representatives, has a constitutional duty to establish appropriate state agencies to function in the areas of health, welfare, and safety of the lives and property of the people of South Carolina, and to determine the activities, powers, and duties of those agencies.¹⁶

With the enactment of the South Carolina Restructuring Act of 2014 (Restructuring Act), the South Carolina General Assembly declared this constitutional duty is "best addressed by periodic review of the programs of the agencies and departments and their responsiveness to the needs of the state's citizens . . ."¹⁷ The Restructuring Act is codified in Title 2, Chapter 2 of the South Carolina Code of Laws.

The Legislative Oversight Committee, created in December 2015, is a vehicle for oversight utilized by the House of Representatives. The Committee's specific task is to conduct legislative oversight studies and investigations of state agencies at least once every seven years. The Committee has the authority to conduct studies of state agencies within the Committee's jurisdiction at any time, even outside of the seven-year cycle. 19

The Constitution, state statutes, House rules, Committee rules, and Committee standard practices direct the process, from selection of agencies to approval of a Committee report with recommendations. The House rules, Committee rules, and Committee standard practices governed until the end of the second regular session of the General Assembly.

Structure

In the 121st General Assembly, the Committee consisted of twenty (20) Representatives, appointed by the Speaker of the House pursuant to House Rule 1.9. Each member of the Committee also served on one of the various legislative standing committee of the House, with the exception of the Committee on Ways and Means.

In the previous General Assembly, the Committee was led by a chair and vice-chair. The Committee had five subcommittees, which were the:

- Executive Subcommittee;
- Education and Cultural Subcommittee;
- Healthcare Subcommittee;
- Economic Development, Transportation, Natural Resources, and Regulatory Subcommittee;
 and
- Law Enforcement and Criminal Justice Subcommittee

Each Subcommittee was led by a Subcommittee chair, appointed by the Committee chair pursuant to Committee Rule 6.1. The names of the Committee Chair, Vice Chair, Subcommittee Chairs, members of each subcommittee, and agencies assigned to each subcommittee are listed in Appendix A1.

Annual Oversight

The Committee annually provides oversight on all agencies required by the seven-year study cycle by receipt and dissemination of each agency's "detailed and comprehensive recommendations for the purposes of merging or eliminating duplicative or unnecessary divisions, programs, or personnel within each department to provide a more efficient administration of government services." During the 121st General Assembly, those restructuring recommendations were collected in each agency's restructuring report and/or program evaluation report. Agencies with recent restructuring recommendations from agencies are listed in Appendix A2.

Agency Studies

In addition to the annual oversight of each agency, the Committee conducts studies or investigations of specific agencies. While conducting a study or investigation, the Committee has multiple techniques it may utilize to obtain information of interest to Representatives. The Committee may:

- Require an agency to prepare and submit a report evaluating the agency's performance in administering a program (Appendix A3);
- Send a request for information to an agency under investigation (Appendix A4);
- Conduct depositions, during which an individual from an agency can be questioned under oath:
- Issue subpoenas, which require individuals and agencies to produce certain requested documents or appear at hearings to testify;
- Request the Legislative Audit Council perform an in depth audit of a particular area of an agency²¹; and
- Conduct hearings.

Program Evaluation Report

After the Committee approves a round of agencies to study, the Committee's practice is to send a Program Evaluation Report (PER) to each of the agencies. During the 121st General Assembly, the Committee approved three rounds of five agencies.

Details about what a PER must and may contain are included in South Carolina Code of Laws Section 2-2-60. The statute does not state a specific time frame in which an agency must respond to a PER, only that the PER itself must include the time frame. Pursuant to statute, state agencies vested with revenue bonding authority may submit annual reports and annual external audit reports conducted by a third party in lieu of a program evaluation report. Statutes relating to the PER are included in Appendix A3.

Request for Information

The Committee may send a Request for Information (RFI) at any time during a study, including prior to the subcommittee having meetings with the agency and after the full committee has approved a study report of the agency.

Unlike a PER, state statute does not include requirements about what the subcommittee or full Committee must include in an RFI or the subject matters within which the requests in the RFI must fall. Statute requires an agency head to sign the answers to the RFI, verifying them as true the same as if the agency head was responding during a meeting under oath. Responses must be provided within 45 days and, if a question includes a request for records, recordings, etc. it is not considered to be answered unless a complete set of records, recordings, etc. is included. The statute explaining the RFI resource is provided in Appendix A4.

Meetings

Meetings are streamed live whenever technologically feasible. They are archived on the Committee's website to help Committee members, and others viewing the meetings, accomplish the following:

- Obtain information about the organization of an agency and the current effectiveness and efficiency of its operations and programs;
- O Discuss agency recommendations about changes to laws and internal operations that could improve the agency's effectiveness and efficiency and/or ensure laws match current practices;
- o Understand the way in which an agency intends to implement new legislation; and
- o Hear from the public about its interactions with, and ideas relating to the agency.

During meetings, Committee members are able to focus on specific issues of interest, ask questions of agency leadership, and follow up on issues based on the testimony given. There is accountability for information obtained as state law requires all testimony to the Committee be under oath and makes the giving of false testimony a felony.²² While sworn testimony is required, witnesses have the benefit of any privilege at law they may have in civil proceedings in court.²³

Subcommittee Study Report

At the end of its investigation, the subcommittee submits a Subcommittee Study, which includes recommendations, to the full Committee. The subcommittee's recommendations are based on analysis of data submitted by the agency, including, but not limited to the agency's strategic plan and performance measures, information learned during subcommittee meetings, and public responses to online surveys as well as public comments during subcommittee meetings.

Any individual member of the subcommittee has the opportunity to provide a separate written statement for inclusion with a Subcommittee's Study. Once individual members of the subcommittee have been afforded an opportunity to include a written statement, the subcommittee chair notifies the full Committee chair that a Subcommittee Study is available for consideration by the full Committee.

Full Committee Study Report

Members of the full committee often have additional questions for the agency and/or subcommittee members after a Subcommittee Study is submitted. Opportunities to ask questions about an agency are available during full Committee meetings. After discussion of a Subcommittee Study is complete, the full Committee votes, pursuant to its standard practices, to take one of the following three options:

- (1) refer the study and investigation back to the subcommittee or an ad hoc committee for further evaluation:
- (2) approve the subcommittee's study; or
- (3) further evaluate the agency as a full committee, utilizing any of the available tools of legislative oversight available.

When the full Committee approves a final study, members of the Committee are afforded an opportunity to submit a written statement for inclusion with the final study. The final study, and written statements, are provided to the agency and all House Standing Committees, and are published online.

A1. 121st General Assembly Legislative Oversight Subcommittees

Juvenile Justice, Department

Law Enforcement Training

Natural Resources,

Department of

Public Safety, Department

Prosecution Coordination

Pardon, Department of

Probation, Parole and

10

State Law Enforcement

Corrections, Department of

Indigent Defense

Administrative Law Court Attorney General's Office

Law Enforcement and

Criminal Justice

Legislative Oversight Proposed Subcommittees* - 2015

Ξ 10 First Vice-Chair: Laurie Slade Funderburk Economic Development, Transportation, Natural Resources, and Housing Finance and Development Authority Consumer Affairs, Department of Minority Affairs, Commission on Labor, Licensing and Regulation Motor Vehicles, Department of Jobs - Economic Developmen Patients' Compensation Fund Rural Infrastructure Authority Employment and Workforce, Human Affairs Commission Agriculture, Department of Commerce, Department of Insurance, Department of Revenue, Department of Sea Grants Consortium Forestry Commission Regulatory State Accident Fund Conservation Bank Department of Authority 10 12 13 4 15 .91 17. 18 Š 9 6 Services, Department of Disabilities and Special Needs, Department of Environmental Control, Blind, Commission for Health and Human Alcohol and Drug, Department of Vocational Rehabilitation, Department of Social Services, Department of Department of Mental Health, Department of **Jealthcare** Health and 4 S. 9 7 00 Deaf and Blind, School for Tuition Grants Commission Education, Department of Technical and Comprehensive Education Wil Lou Gray Opportunity School Museum Commission and Chairman: Wm. Weston J. Newton Confederate Relic Room John de la Howe School Patriots Point Authority Archives and History Higher Education Commission Education and Cultural ETV Commission Arts Commission Library, State First Steps Board 10. 4 12. Lt. Governor's Office on Aging Parks, Recreation and Tourism, Retirement System Investment Comptroller General's Office Treasurer's Office/ Board of Secretary of State's Office Acronautics Commission Election Commission Financial Institutions Ethics Commission Adjutant General Executive

Hon, Joshua Putnam Hon, Laurie Slade Funderburk Hon, Wm. Weston J. Newton Hon, Robert Q. Williams

Hon. Kirkman Finlay III Hon. William K. (Bill)Bowers Hon. Raye Felder Hon. Edward R. Tallon Sr.

CHAIR:

Hon, Phyllis J. Henderson Hon, Ralph W. Norman Hon, Robert L. Ridgeway III Hon, Samuel Rivers Jr.

Hon. Nathan Ballentine Hon. Mia S. McLeod Hon. Walton J. McLeod Hon. Bill Taylor

CHAIR

Hon, James E. Smith Jr. Hon, Gary E. Clary Hon, Joseph H. Jefferson Jr. Hon, Tommy M. Stringer

CHAIR:

CHAIR:

Transportation, Department of Infrastructure Bank

Workers' Compensation Com

20. CHAIR:

A2. Restructuring Recommendations

Twenty agencies stated they have restructuring recommendations in their 2015-2016 Accountability reports. The Accountability Reports also served as each agency's 2017 Annual Restructuring Report. The agencies that have restructuring recommedations are as follows:

- Department of Administration
- Department of Agriculture
- Department of Alchohol and Other Abuse Services
- Arts Commission
- Francis Marion University
- Medical University of South Carolina
- Comptroller General's Office
- Confederate Relic Room
- Department of Employment and Workforce
- First Steps to School Readiness
- Department of Health and Environmenatila Contol
- Department of Health and Human Services
- Commission on Higher Education
- Jobs-Economic Development Authority
- State Museum
- Department and Board of Probation, Parole and Pardon Services
- Revenue and Fiscal Affairs Office
- S.C. State University Public Service Activities
- Department of Transportation
- Wil Lou Gray Opportunity School

The italicized agencies provided their restruturing recommendations in the Accountability Report.

A3. Program Evaluation Report

The format of the PER has changed during each of these rounds, as the Committee learned what information was helpful. While the format of the PER changed each round, the five agencies in the first round received the same PER, the five agencies in the second round received the same PER, etc. The Committee strives to only make minor revisions, when needed, in the format of the PER going forward.

Details about what a PER must and may contain are included in South Carolina Code of Laws Section 2-2-60. The statute does not state a specific time frame in which an agency must respond to a PER, only that the PER itself must include the time frame in which the Subcommittee or full Committee is directing the agency to respond. State agencies vested with revenue bonding authority may submit annual reports and annual external audit reports conducted by a third party in lieu of a program evaluation report. The specific wording of the statute, which includes additional details, is included at the end of this document for ease of reference.

In the request for a program evaluation report, the Committee must include the following information²⁴:

- agency program or operations that it intends to investigate;
- information that must be included in the report; and
- date that the report must be submitted to the committee.

The Committee may request that the program evaluation report submitted by a state agency contain the following information:²⁵

- Enabling or authorizing law or other relevant mandate, including any federal mandates;
- A description of each program administered by the agency identified by the investigating committee in the request for a program evaluation report, including the following information:
 - o Established priorities, including goals and objectives in meeting each priority;
 - o Performance criteria, timetables, or other benchmarks used by the agency to measure its progress in achieving its goals and objectives;
 - O An assessment by the agency indicating the extent to which it has met the goals and objectives, using the performance criteria. When an agency has not met its goals and objectives, the agency shall identify the reasons for not meeting them and the corrective measures the agency has taken to meet them in the future;
- Organizational structure, including a position count, job classification, and organization flow chart indicating lines of responsibility;
- Financial summary, including sources of funding by program and the amounts allocated or appropriated and expended over the last ten years;
- Identification of areas where the agency has coordinated efforts with other state and federal agencies in achieving program objectives and other areas in which an agency could establish cooperative arrangements including, but not limited to, cooperative arrangements to coordinate services and eliminate redundant requirements;
- Identification of the constituencies served by the agency or program, noting any changes or projected changes in the constituencies;
- A summary of efforts by the agency or program regarding the use of alternative delivery systems, including privatization, in meeting its goals and objectives;
- Identification of emerging issues for the agency;
- A comparison of any related federal laws and regulations to the state laws governing the agency or program and the rules implemented by the agency or program;
- Agency policies for collecting, managing, and using personal information over the Internet and nonelectronically, information on the agency's implementation of information technologies;
- A list of reports, applications, and other similar paperwork required to be filed with the agency by the public; and
- Any other relevant information specifically requested by the investigating committee.

All information contained in a program evaluation report must be presented in a concise and complete manner. ²⁶

A4. Request for Information

SECTION 2-2-50. Acquisition of evidence or information.

When an investigating committee conducts an oversight study and investigation or a legislative investigation is conducted pursuant to Section 2-2-40(B), evidence or information related to the investigation may be acquired by any lawful means, including, but not limited to:

(A) serving a **request for information** on the agency being studied or investigated. The request for information must be answered separately and fully in writing under oath and returned to the investigating committee within forty-five days after being served upon the department or agency. The time for answering a request for information may be extended for a period to be agreed upon by the investigating committee and the agency for good cause shown. The head of the department or agency must sign the answers verifying them as true and correct. If any question contains a request for records, policies, audio or video recordings, or other documents, the question is not considered to have been answered unless a complete set of records, policies, audio or video recordings, or other documents is included with the answer.

Appendix B. Timeline of Committee Activities

2014

2015

October

30: House Rules & Procedures Ad Hoc Committee adopts proposal to establish a new Legislative Oversight Committee

December

2: Adoption of House Rules creating House Legislative Oversight Committee

15: First
meeting of
House
Legislative
Oversight
Committee
to discuss
organizational
matters –

General Assembly

January

7: Full committee meeting to adopt rules and discuss review schedule

13: Publication in House Journal of review schedule

65 Agencies Will Review, 152 May Review, 117 Questionable

February

5: Full committee meeting to hear from some of the entities that may assist the Committee with legislative oversight; Initial approval of

10: Notification Letter sent to first five agencies under study

Standard Practices

17: Subcommittee entry meeting with DOT and Letter to Governor Seeking Input on legislative oversight

March

24: Subcommittee

entry meeting with

General's Office;

Subcommittee entry

meeting with First

Comptroller

Steps

- 2: Restructuring and Seven-Year Plan Report guidelines provided to agencies
- 4: Subcommittee entry meeting with DJJ
- Letter to Speaker and Committee Chairs seeking collaboration in legislative oversight process
- 10: Request to Legislative Audit Council for comprehensive audit of DOT

April

- 17: Subcommittee entry meeting with DSS
- 31: Deadline for agency submission of Restructuring and Seven-Year Plan Reports, unless extension granted
- (65 Reports are online with list of the 17 agencies that have restructuring recommendations)
- I: Statewide Media release about webinar and email to House Members seeking collaboration in legislative oversight process
- 14: Full committee meeting five agencies added to begin to study in 2015
- 15: Notification letters sent to the five additional agencies added (i.e. second five agencies)
- 16: Webinar with Speaker to inform the public about the committee's process for legislative oversight and ways for the public to participate
- 21: Subcommittee tour of Comptroller General's Office; Program Evaluation Report Guidelines sent to first five agencies under study; Letter to Governor seeking input on additional agencies
- 22: Letter to Speaker and Committee Chairs seeking collaboration on additional agencies; Letter to Senate Clerk providing notification of agencies under review
- 28: Subcommittee entry meeting with State Transportation Infrastructure Board and discussion of scope of study of DOT
- 29: Subcommittee entry meeting with Department of Public Safety and Discussion of scope of study with DJJ
- Legislative Audit Council began audit of DOT in April

2015 Continued

May

- I: House Members notified about online survey available during month seeking constituents' input on first five agencies under study
- 7: Subcommittee entry meeting with Treasurer's Office and discussion of scope of study with Comptroller General's Office; Subcommittee entry meeting with Commission for Blind and discussion of scope of study with DSS
- 12: Subcommittee entry meeting with School for Deaf and

Blind and discussion of scope of First Steps study

- 22: Deadline for Program Evaluation Reports from first five agencies under study, unless granted an extension
- 31: 1,788 responses received to the public survey about the survey of the first five agencies under study, with at least one response from each of the 46 counties

lune

- 2: Subcommittee tour of the Treasurer's Office: Subcommittee meeting with DOT to discuss its budget
- 25: Program Evaluation Report Guidelines sent to second five agencies under study
- 30: Subcommittee meeting with DOT to discuss the C Fund Program, county transportation committees, and agency employee information

July

Development of staff study template

27: Deadlines

for Program Evaluation Reports from second five agencies under study, unless extension granted

August

- 4: Staff Study provided to Comptroller General's Office
- II: Subcommittee meeting with DOT to discuss the Office of the Chief Internal Auditor, Act 114 of 2007 criteria, and the STIP
- 18: Comptroller General's Office response to staff study received

- 25: House Members notified about staff study of Comptroller

- General's Office online
- 26: Full committee meeting, adopted motion for unscheduled study (Other study #1)

September

- I: House Members notified about online survey available entire month seeking constituents' input on second five agencies under study; Staff study study received provided to DOT and First Steps
- 3: Ad hoc committee appointed
- 10: Subcommittee meeting with Treasurer's Office and Comptroller General's Office
- 11: House Members notified about Other study #1

- 15: DOT response to staff study received
- 16: First Steps response to staff
- 21: Notification to House Members about staff study of DOT online
- 25: Draft staff study provided to DSS; House members notified about staff study of First Steps online
- 29: Ad hoc committee meeting

October

30: 1,010

responses

about the

to the

survey

second

agencies

under

study

five

- 21: Staff Study provided to DSS
- 23: Survey sent to agencies to obtain feedback about oversight process
- Subcommittee meeting with Comptroller General's Office
- 30: Staff Study provided to DJJ

November

- 4: Subcommittee meeting with DOT; DSS response to staff
- 6: Responses to survey about oversight process received from
- 9: Full Committee meeting; Subcommittee meetings with Comptroller
- - 12. Ad hoc committee meeting

- study received
- agencies (38)
- General and DSS

- 16: DJJ response to staff study received
 - 20: House Members notified about staff study of DJJ online
 - 23: Subcommittee meeting with
 - 24: Guidelines sent to 65 agencies for annual restructuring report

December

- I: Ad hoc committee meeting
- 2: Subcommittee meeting with DJJ
- 3: Subcommittee meeting with DOT

4: House members

- notified about staff study of DSS online
- 7: Subcommittee meeting with Comptroller General's Office; approval of Subcommittee study
- 11: Subcommittee meeting with First Steps

15: Full committee meeting; approval of Study of the Comptroller General's Office

2016

January

- 6: Subcommittee public input meeting with DSS
- II: Ad hoc committee meeting
- 12: Publication in House Journal of review schedule; deadline for annual restructuring report from agencies, unless extension granted (65 Reports are online with list of the 14 agencies that have restructuring recommendations)
- 13: Subcommittee public input meeting with DOT
- 14: Subcommittee meeting with First Steps
- 21: Ad hoc committee meeting
- 28: Full committee meeting; Subcommittee meeting with DII

February

- 3: Subcommittee meeting with DSS
- 5: Notification letters sent to Governor, Senate Clerk, Chairs of House Standing Committee about agencies 11-15
- 10: Subcommittee meeting with First Steps; Subcommittee public input meeting with DJJ
- Subcommittee meeting with DSS completed its study
- 16-19: Furlough; LOC staff met with agencies 6-10 to explain study steps
- Staff study of Treasurer's Office provided to agency
- 25: Subcommittee meeting with DJJ; Ad hoc committee meeting completed its study

March

- Subcommittee meeting with First Steps; Letter to Governor sent in reference to DJJ
- Letter sent to DPS with questions discussed during subcommittee meeting on February 25
- 3: Letter to State Inspector General sent in reference to DJJ
- 7: Treasurer provided response to staff study; Staff study of Treasurer's Office shared with subcommittee members and House members; Staff study of Commission for the Blind shared with agency

- 8: State Inspector General notified Committee the office opened an investigation of DJJ
- 9: Full committee meeting presentation on the Ad hoc committee study and study of DSS
- 10: Subcommittee meeting with STIB; Subcommittee meeting with DJJ; and Subcommittee public input meeting with First Steps
- 11: Staff study of STIB provided to agency
- 15: Subcommittee meeting with First Steps completed its study; Letter sent to Legislative Audit Council requesting study of DJJ's Program Evaluation Report
- 17: Subcommittee meeting with Commission for the Blind; Subcommittee meeting with Treasurer and entry meeting with Retirement System Investment Commission

- 22-24: Budget week
- 29-31: Furlough
- 30: LOC Staff met with EBO staff to discuss oversight reports

April

- 1-11: Furlough
- LOC Staff met with DHEC staff about the study process
- 6: Staff Study of the Commission for the Blind and State Transportation Infrastructure Bank and agency response shared with House Members; LAC audit of DOT released
- 8: Annual Restructuring Report received from last agency with an extension; Response to Staff Study received from Treasurer's Office
- 11: Press Release sent to media inviting public to participate in public input meetings with Treasurer's Office, Commission for the Blind, and SCTIB; LOC staff, Senate Oversight Staff and EBO staff meet to continue discussion of oversight reports
- 12: Staff met with Department of Archives and History Staff about study process

2016 Continued

April Continued

- 13: Full committee meeting-Approval of Ad hoc committee study; Approval of study of DSS; and Presentation of study of First Steps; and Subcommittee meeting with DJJ
- 14: Subcommittee meeting with DOT; Subcommittee public input meeting with Treasurer's Office
- 20: House Members notified that the 2016 Annual Restructuring Reports are available online; about public input opportunities for Commission for Blind and SCTIB; and about completed studies

- 21: Subcommittee meeting with DPS and entry meeting with CJA
- 25: State Inspector General's review of DJJ released
- 26: Subcommittee entry meeting with Department of Archives and History
- 27: Subcommittee entry meeting with DHEC; Letter provided to Senate Special Study Committee on DJJ proposing joint meetings
- 28: Subcommittee entry meeting with Department of Agriculture; Subcommittee approval of DOT study; Subcommittee public input meeting with SCTIB; DPS provided response to staff study
- 29: Subcommittee study of the Department of Public Safety and Agency's response shared with House Members; House Members notified about public survey relating to next five agencies under study and agencies asked to share this survey with employees

May

- 4: Full committee meeting Approval of study of First Steps and presentation of study of DOT
- 5: Subcommittee public input Dept of Ag meeting with DPS requests Ex
- 9-13: Furlough
- 12: Treasurer's staff informs LOC Staff that Treasurer no longer available for meeting scheduled for May 19
- PER Guidelines sent to RSIC; Archives and History; DHEC; CJA; Dept of Ag
- 19: Subcommittee meeting with the SCSDB

23-25: LOC staff explains PER to RSIC; Archives and History; DHEC and CJA; Dept of Ag requests Ext. Request form.

26: Subcommittee meetings with SCTIB, DPS, and SCSDB; Joint Hearing with Senate Special Committee re: DJJ

lune

- 1: Full committee meeting – Approval of study of DOT; 1,025 responses received to the public survey about the survey of the third set of agencies under study, with responses from 41 counties
- 13: Accountability Report, which, as a result of Committee and Department of Administration working together, incorporates the Annual Restructuring Report, was emailed to Agency Heads.
- 21: Communication to Agency Heads about Accountability Report and Request for Information
- 23: Visit SCSDB's Braille Production Center at Leath Correctional Institution
- 27: Subcommittee Mtg with Commission for the Blind – Public Input
- 28: Subcommittee Mtg with STIB

July

- 6: Subcommittee Mtg with Dept of Agriculture
- 12: Subcommittee Mtg with RSIC; Archives and History Submitted PER
- 13: Subcommittee Mtg with DPS; Subcommittee meeting with SCSDB – Public Input; PER Deadline for CJA
- 19: Subcommittee Mtg with Commission for the Blind
- 20: Subcommittee Mtg with DPS
- 27-29: Accountability Report (includes Restructuring req.) training for agencies

August

- 1, 3-5: Accountability Report (includes Restructuring req.) training for agencies
- 3: PER Deadline (ext. granted) for RSIC
- 17: Subcommittee Mtg with SCSCB
- 19: Subcommittee Mtg with Treasurer's Office
- 23: Subcommittee Visit to SCSDB
- 24: DHEC submitted PER; PER Deadline (ext. granted) for Dept of Ag

25: Subcommittee 15: Subc

Subcommittee Mtg with Commission for the Blind

Mtg with SCTIB;

- 30: Subcommittee Mtg with DPS
- 31: Joint Hearing with Senate Special Committee re: DJJ

September

- 15: Subcommittee Mtg with School for the Deaf and the Blind; Accountability Report due from agencies, which includes restructuring recommendations
- 19: Full Committee meeting; Subcommittee meeting with State Transportation Infrastructure Bank
- 22: Committee solicits input from House Members as to next agencies to study

2016 Continued

October

- 3: Full committee meeting-Approval of Study of SC Commission for the Blind; Subcommittee meeting with SC School for the Deaf and the Blind
- 18: Committee notifies House Members that agency restructuring recommendations posted online and it solicits input from House Members as to next agencies to study
- 31: Full committee meeting-Approval of Study of SC School for the Deaf and the Blind; Subcommittee meeting with Department of Agriculture

November

- 1: Subcommittee meeting with Department of Public Safety
- New General Assembly
- 17: Follow up information received from DOT and First Steps

December

- 1: Request for Information due from agencies
- 6-7: House Organizational Session - 122nd General Assembly

Appendix C. Recommendations from Studies Approved by the Full Committee

Rec #	Agency	Recommendation adopted by LOC	Date of Rec
1	Comptroller General	Minimum qualifications for the Comptroller General be established	12/15/15
2	Comptroller General	The Comptroller General be appointed rather than elected	12/15/15
3	Comptroller General	Revise 3 provisos; 98 laws; and 3 regulations to ensure laws and regulations complied with current practices	12/15/15
4	Comptroller General	Eliminate 20 laws and 3 regulations to ensure laws and regulations complied with current practices	12/15/15
5	DSS	Revise South Carolina Code of Laws § 43-5-220 to require use of Child Support Guidelines in establishing child support orders	4/13/16
6	DSS	Revise South Carolina Code of Laws § 63-17-1210 to require employers to participate in the Employer New Hire Reporting program and add to the data that the employer is required to report	4/13/16
7	DSS	Revise SC Code § 63-17-2310 et seq to clarify the name of the Financial Institution Data Match program, clarify the groups of entities required to report, and insert an additional penalty for an entity's refusal to comply	4/13/16
8	DSS	Revise SC Code §63-17-2710 et seq to resolve ambiguities in the wording of the child support lien statutes in order to remove hindrances to attach assets of people who fail to meet their child support obligations	4/13/16
9	DSS	Revise SC Code §63-17-3010 and §63-17-3935 to clean up erroneous cross references in order to ensure compliance with changes to the Uniform Interstate Family Support Act	4/13/16
10	DSS	Institute annual mandatory staff training related to domestic violence	4/13/16
11	DSS	Consider and implement, as appropriate, internal changes to track practices and performance measures relating to recruitment, licensure, and support services for foster families	4/13/16
12	DSS	Examine operational units for elimination, duplication, and streamlining of functions	4/13/16
13	DSS	Examine specific functions of the agency to determine if they best fit within the agency's core mission	4/13/16
14	DSS	Examine the need to reduce the size of administrative functions	4/13/16
15	DSS	Merge all administrative functions into one division	4/13/16
16	DSS	Examine the agency's over-reliance on contracting core services to external providers	4/13/16
17	DSS	Align supervision of county operations with regional structure	4/13/16
18	DSS	Standardize the regional structure for Economic Services and Human Services	4/13/16
19	First Steps	Continue investment in a comprehensive, results-oriented initiative for improving early childhood development by providing, through local partnerships, public and private funds, and support for high-quality early childhood development and education services for children by providing support for their families' efforts toward enabling their children to reach school ready to succeed. Also recommends that SC First Steps continue to operate that initiative.	5/4/16

² A member of the Committee appended a statement regarding this recommendation to the Committee Study.
³ Two members of the Committee appended a statement regarding this recommendation to the Committee Study.

20	First Steps	Revise law to establish a common assessment tool for school readiness for	5/4/16
20	1 list Steps	use within the public and private sectors and commit to its use over a period	3/4/10
		of years	
21	First Steps	Revise law to appropriate resources to develop an interagency, early	5/4/16
21	riist Steps	childhood data system	3/4/10
22	First Steps	Revise law to appropriate all BabyNet funds to the BabyNet lead agency	5/4/16
23	First Steps	Revise law to take steps to ensure greater equity in 4K provider funding, to	5/4/16
23	riist Steps	include teacher pay and the exploration of tax and other incentives to	3/4/10
		participating private providers	
24	First Stone	Determine the feasibility of instituting a sliding fee scale for BabyNet	5/4/16
24	First Steps	services	3/4/10
25	First Steps	Work in collaboration with the SC Department of Education to study and	5/4/16
	That Steps	depict the comprehensive costs of public and private sector 4K service	3/ 1/10
		provision	
26	First Steps	Develop a pilot project designed to provide startup funds for potential private	5/4/16
20	That bteps	4K providers in underserved areas. The development of the pilot project	3/4/10
		should consider best practices in other states and nontraditional funding	
		mechanisms (eg Social Impact Bonds).	
27	First Steps	Work with its local partnerships to establish 4K classrooms in communities	5/4/16
	That Steps	where no other providers are available	3/ 1/10
28	First Steps	Update Provisos 1.66 and 1A.31 to adjust the 4K tuition amount to match the	5/4/16
		law's requirement that the rate be inflation indexed and to support additional	
		materials funding	
29	First Steps	Update Proviso 1.71 to update the type of assessment for which unspent funds	5/4/16
	That Steps	can be used to purchase technology	3/ 1/10
30	First Steps	Update Proviso 1A.67 to require provision of special education	5/4/16
		accommodations during the administration of readiness assessments	
31	First Steps	Update Proviso 1A.68 to modify the BabyNet autism therapy services rates	5/4/16
32	First Steps	Add a proviso permitting 4K geographic expansion and/or extension of the	5/4/16
	1	school year for children with identified early literacy deficiencies	
33	First Steps	Add a proviso reauthorizing SC First Steps for FY17 in the absence of	5/4/16
	1	standalone statutory reauthorization	
34	Commission	The agency's budget in the ensuing fiscal year be increased to bring the	10/3/16
	for the Blind	funding for the prevention program up to what it was prior to budget	
		curtailments in 2008 and 2009 in present value, which would require an	
		additional \$650,000	
35	Commission	The agency should seek to develop relationships with state and local human	10/3/16
	for the Blind	resources agencies, regarding both connecting clients to positions and	
		assisting government employers with methods for retaining employees with	
		declining vision	
36	Commission	Revise SC Code § 43-25-10 to change the visual acuity requirement for three	10/3/16
	for the Blind	Commission members from 20/200 to the legal definition of blindness, as	
		stated in §43-25-20	
37	Commission	Revise SC Code § 43-25-30 to remove the requirement that the Commission	10/3/16
	for the Blind	assist in the furtherance of now deleted sections of the S.C. Code of Laws	
38	Commission	Revise SC Code § 43-25-60 to change the term "itinerant teacher" to	10/3/16
	for the Blind	"itinerant counselor"	
39	School for the	Add a section to Chapter 47, of Title 59, of the SC Code of Laws stating that	10/31/16
	Deaf and the	"The School for the Deaf and the Blind is established to provide high quality	
	Blind	education programs and outreach services to students who are deaf, blind, or	
		sensory multi-disabled"	
40	School for the	Delete SC Code of Laws §59-47-90, relating to the collection of maintenance	10/31/16
40	School for the Deaf and the		10/31/16

41	School for the	Amend SC Code of Laws §59-47-100, deleting the phrase "the names of the	10/31/16
'.	Deaf and the	persons who have received the bounty, the ages and places of residence of	10/31/10
	Blind	such persons and information as to their progress"	
42	School for the	Amend SC Code of Laws §8-11-270 to clarify the definition of "instructional	10/31/16
	Deaf and the	position" by including the phrase "including but not limited to teachers,	10/31/10
	Blind	associate teachers, bus drivers, orientation mobility staff, occupational	
	211110	therapists, physical therapists, and interpreters"	
43	DOT	Revise Section 57-5-820 and 54-5-830 - Municipal approval of projects	5/3/16
44	DOT	Revise Section 57-5-1495 - Collection of toll violations from out of state	5/3/16
		drivers	
45	DOT	Revise Section 6-29-770 - State roads and rights of way subject to zoning	5/3/16
		ordinances	
46	DOT	Revise Section 28-2-420 - Interest rate on condemnation cases	5/3/16
47	DOT	Revise Section 28-11-30 - Expediting inverse condemnation cases	5/3/16
48	DOT	Revise Proviso 84.1 Fiscal Year 14-15 Appropriations Bill - Expenditure	5/3/16
		limitation	
49	DOT	Revise Proviso 84.2 and 84.3 Fiscal Year 14-15 Appropriations Bill - Special	5/3/16
		fund authorization and securing bonds and insurance	
50	DOT	Revise Proviso 84.4 Fiscal Year 14-15 Appropriations Bill - Benefits	5/3/16
51	DOT	Revise Proviso 84.5 Fiscal Year 14-15 Appropriations Bill - Document fees	5/3/16
52	DOT	Revise Proviso 84.6 Fiscal Year 14-15 Appropriations Bill - Meals in	5/3/16
		emergency operations	
53	DOT	Revise Proviso 84.7 Fiscal Year 14-15 Appropriations Bill - Rest area water	5/3/16
		rates	
54	DOT	Revise Proviso 117.73 Fiscal Year 14-15 Appropriations Bill - Printed report	5/3/16
		requirements	
55	DOT	Revise Proviso 117.74 Fiscal Year 14-15 Appropriations Bill - Welcome	5/3/16
		Centers	
56	DOT	Add a new Proviso - Non-federal aid restrictions	5/3/16
57	DOT	Following up with the agency at the end of this year, via a Request for	5/3/16
		Information, to ascertain the status of the agency's stated plan for internal	
		changes, including but not limited to, the agency's implementation plan that	
		includes target dates for the Legislative Audit Council's recommendations in	
50	0.1 0.1	which the agency concurs	4/10/16
58	Other Study	Add a provision in statute that makes it illegal to sell products of conception,	4/13/16
		but allows for the donation of such products for medical research without	
50	Other Ctrades	compensation and with the mother's written consent	4/12/16
59	Other Study	Require (1) abortion clinics and hospitals, including emergency rooms, to	4/13/16
		report to the agency post-operative complications arising as a result of an	
		abortion procedure regardless of where the abortion was performed; (2) if the	
		patient is willing to provide the information, the name of the abortion clinic or hospital which performed the initial abortion, and (3) the agency to use that	
		reporting to collect and provide, by facility which performs the abortion, statistics on the number of post-operative complications reported.	
60	Other Study	Add a provision in statute to require that an ultrasound be performed prior to	4/13/16
UU	Onici Study	an abortion procedure to determine the gestational age of the fetus	+/13/10
61	Other Study	Require physicians performing any abortion to comply with requirements of	4/13/16
01	Julici Study	the "Woman's Right to Know Act"	7/13/10
		uic woman s right to Khow Act	l

62	Other Study	Add a requirement for some identifying information to be included in the	4/13/16
		abortion reports, which would allow the agency to utilize these reports, as	
		necessary, to assist in investigating potential violations	
63	Other Study	Add sanctions for failure to report this identifying information in a timely	4/13/16
		manner (see Rec #62)	
64	Other Study	Add a provision in statute, which is already in regulation, limiting abortions	4/13/16
		that can be performed in an abortion clinic to those within 18 weeks of	
		gestational age. Abortion clinics that are also licensed as ambulatory surgical	
		facilities may perform abortion procedures on patients within 26 weeks of	
		gestational age.	

¹ SC House of Representatives, House Legislative Oversight Committee,

http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee.php (last accessed December 16, 2016).

² SC House of Representatives, House Legislative Oversight Committee, under "Public Safety, Department of (DPS)," http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyPHPFiles/DPS.php (last accessed January 11, 2017).

³ SC House of Representatives, House Legislative Oversight Committee, under "Juvenile Justice, Department of (DJJ)," http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyPHPFiles/DJJ.php (last accessed December 16, 2016). The agency had eight executive management positions reporting to the agency director according to its October 2015 and September 2016 organization charts. There were changes in the following executive management positions between July 1, 2015, and August 2, 2016: Deputy Director for Rehabilitative Services; Deputy Director for Inspector General's Office; Deputy Director for Community Services; and Deputy Director for Legal and Policy Services.

⁴ SC House of Representatives, House Legislative Oversight Committee, under "Comptroller General's Office," under "Oversight Committee," under "House Oversight Reports/Studies," under "Full Committee Study,'

http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyWebpages/ComptrollerGeneral/STUDY%20-%20FINAL%20-%20Comptroller%20General's%20Office.pdf (last accessed December 16, 2016).

⁵ SC House of Representatives, House Legislative Oversight Committee, under "Blind, Commission for the," under "Full Committee Study,'

http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyWebpages/CommissionfortheBlind/Full%20C ommittee% 20Study% 20of% 20SCCB% 2010_3_16% 20PDF.PDF (last accessed December 16, 2016).

⁶ SC House of Representatives, House Legislative Oversight Committee, under "Social Services, Department of (DSS)," under "Oversight Committee," under "House Oversight Reports/Studies," under "Full Committee Study,"

http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyWebpages/DSS/Oversight%20-%20House%20Oversight%20Reports%20&%20Studies/Full%20Committee%20Study%20(April%2013,%202016)%20-%20DSS.pdf (last accessed December 16, 2016).

SC House of Representatives, House Legislative Oversight Committee, under "Deaf and the Blind, School for the," under "Full Committee Study (October 31, 2016),"

http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyWebpages/DeafandtheBlindSchool/Reports% and the state of the st20&%20Audits%20-%20Reports%20and%20Reviews/Full%20Committee%20Study_SCSDB_103116.pdf (last accessed December 16,

⁸ SC House of Representatives, House Legislative Oversight Committee, under "Transportation, Department of (DOT)," under "Oversight Committee," under "House Oversight Reports/Studies," under "Full Committee Study," http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyWebpages/DOT/Oversight%20-%20House%20Oversight%20Reports%20&%20Studies/Full%20Committee%20Study%20(June%201,%202016)%20-%20DOT.pdf (last

9 SC House of Representatives, House Legislative Oversight Committee, under "Transportation Infrastructure Bank, S.C.," http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyPHPFiles/TransportationInfrastructureBank.p hp (last accessed December 16, 2016).

¹⁰ SC House of Representatives, House Legislative Oversight Committee, under "Blind, Commission for the," under "Full Committee Study,"

http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyWebpages/CommissionfortheBlind/Full%20C ommittee% 20Study% 20of% 20SCCB% 2010_3_16% 20PDF.PDF (last accessed December 16, 2016).

11 SC House of Representatives, House Legislative Oversight Committee, under "Public Safety, Department of (DPS),"

http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyPHPFiles/DPS.php (last accessed December 16, 2016). Cost of training and equipping the new troopers from 2012 to 2015 was approximately \$8.9 million (if used equipment utilized for all) and \$21.1 million (if all were given new equipment). This figure is based on information provided by the agency during the study that the cost of training and equipping one new trooper is \$77,982.40 with all new equipment or \$32,982.40 if used equipment such as cars and weapons are utilized. 271 new troopers were added between 2012 and 2015.

¹² SC House of Representatives, House Legislative Oversight Committee,

http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee.php (last accessed December 16, 2016).

¹³ S.C. Const. art. XII, § 1.

accessed December 16, 2016).

¹⁴ SC House of Representatives, House Legislative Oversight Committee,

http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee.php (last accessed December 16, 2016). See Committee Rule 4.9.

¹⁵ Ibid. See Committee Rule 5.1.

16 S.C. Const. art. XII, § 1.

¹⁷ S.C. Code Ann. § 2-2-5(2).

¹⁸ S.C. Code Ann. § 2-2-20. ¹⁹ S.C. Code Ann. § 2-2-40.

²⁰ S.C. Code Ann. § 1-30-10.

²¹ SC Code Ann. 2-2-60(D).

²² S.C. Code Ann. 2-2-70; 2-2-100 through 120.

²³ SC Code Ann. 2-2-90.

²⁴ SC Code Ann. 2-2-60(A).

²⁵ S.C. Code Ann. § 2-2-60(B).

²⁶ SC Code Ann. 2-2-60(C).